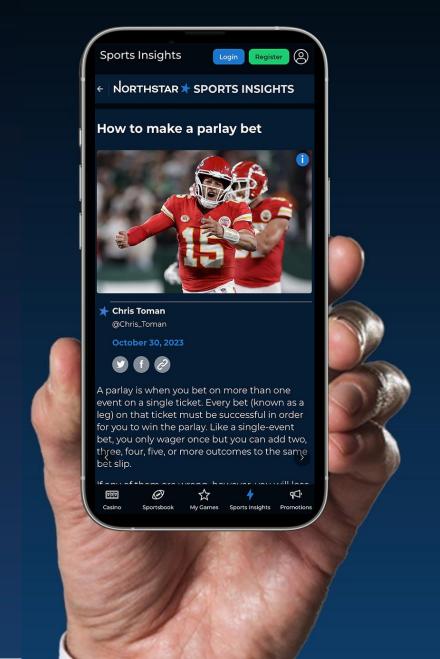
NORTHSTAR * GAMING

Investor Presentation

April 2024





DISCLAIMER



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This written and accompanying oral presentation contains "forward-looking information" within the meaning of applicable securities laws in Canada ("forward-looking statements"), which are provided for the purpose of presenting information about management's current expectations and plans. Readers are cautioned that such statements may not be appropriate for other purposes. All statements in this presentation, other than statements of historical facts, with respect to the Company's objectives and goals, as well as statements with respect to its beliefs, plans, objectives, expectations, anticipations, estimates, and intentions, are forward-looking statements. Specific forward-looking statements in this presentation include, but are not limited to: expectations regarding certain of the Company's future results, including, among other things, revenue, expenses, revenue growth, capital expenditures, and operations; the total addressable market in Ontario and Canada; expectations regarding the regulatory control and expansion of sports betting and online gaming in Canada and elsewhere and the related timing thereof and the Company's intention and ability to participate in such markets; the impact of competition on the Company, including with respect to client acquisition costs and payback rates / ratios; the intentions of the Company with respect to future acquisitions; the Company expects of the Company with respect to future acquisitions; the Company expects of the Company expects, and the Company's ability to market successfully to customers. Often, but not always, forward-looking statements and be identified by the use of words such as "plans", "expects", "bedget", "bedget", "schedued", "espects", "schedued", "espects",

The Company believes the expectations reflected in the forward-looking statements contained herein are reasonable but no assurance can be given that these expectations will prove to be correct and such forward-looking statements included herein should not be unduly relied upon. Information contained in forward-looking statements in this presentation is provided as of the date of this presentation and the Company disclaims any obligation to update any forward-looking statements, whether as a result of new information or future events or results, except to the extent required by applicable securities laws.

Forward-looking statements contained in this presentation are based on certain assumptions and analyses made by the Company in light of the experience and perception of historical trends, current conditions and expected future developments and other factors it believes are appropriate and are subject to risks and uncertainties, including, but not limited to, risks and uncertainties concerning and related to the regulatory environment in Canada and abroad and those factors discussed in greater retail under the "Risk Factors" section of the Company's most recent annual information form, which is available under NorthStar's profile on SEDAR+ at www.sedarplus.ca and on the Company's website. Many of these risks are beyond the Company's control.

The forward-looking statements contained herein, including such statements with regards to estimates of revenue, Total Wagers and Gross Gaming Revenue, are based upon certain assumptions that management believes are reasonable based on the information currently available to management. Such assumptions include, but are not limited to, assumptions regarding: (a) the demand for our products and services and fluctuations in future revenues; (b) sufficiency of current working capital to support future operating and working capital requirements; (c) equity and debt markets continuing to provide access to capital on acceptable terms; (d) general economic trends and conditions; (e) the expected actions of third parties; (f) the Company's future growth prospects and business opportunities; (g) regulatory control and expansion of sports betting and online gaming in Canada and elsewhere and the Company's intention and ability to participate in such markets; (h) expectations with respect to the renewal and/or extension of the Company's permits, licenses and registrations; (i) capital cost of the Company's expansion; (j) the competitive conditions in the industry in which the Company operates; (k) the applicable laws, regulations and any amendments thereof; (l) the grant and impact of any license, permit or registration for sports betting and online gaming or any amendments thereof; (m) the Company's ability to comply with applicable governmental regulations and standards; (n) the Company's success in implementing its strategies and achieving its business objectives; (o) the number of markets to be entered by the Company; (p) policies of enforcement; and (q) general business and economic conditions.

If any of these risks or uncertainties materialize, or if the opinions, estimates or assumptions underlying the forward-looking information prove incorrect, actual results or future events might vary materially from those anticipated in the forward-looking statements. Although the Company has attempted to identify important risk factors that could cause actual results to differ materially from those contained in the forward-looking statements, there may be other risk factors not presently known to the Company or that the Company presently believes are not material that could also cause actual results or future events to differ materially from those expressed in such forward-looking statements. There can be no assurance that such information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. No forward-looking statement is a guarantee of future results. Accordingly, you should not place undue reliance on forward-looking information, which speaks only as of the date made. The forward-looking information represents NorthStar's expectations as of the date specified herein, and are subject to change after such date. However, the Company disclaims any intention or obligation or undertaking to update or revise any forward-looking information whether as a result of new information, future events or otherwise, except as required under applicable securities laws.

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DISCLAIMER



Non-IFRS Financial Measures

This presentation includes references to the Company's "Gross Gaming Revenue" and "Total Wagers", measures not prescribed by International Financial Reporting Standards ("IFRS"). Management uses certain non-IFRS financial measures and supplementary financial measures to evaluate the performance of the Company. The term "Gross Gaming Revenue" is a non-IFRS financial measure and the term "Total Wagers" is a non-IFRS supplementary financial measure. "Gross Gaming Revenue" and "Total Wagers", as presented, may not be comparable to other similarly titled measures presented by other publicly-traded companies, as these measures do not have a standardized meaning under IFRS. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of our results of operations from management's perspective and to discuss NorthStar's financial outlook. Accordingly, these measures should not be considered in isolation nor as a substitute for analysis of the Company's financial information reported under IFRS. We believe that securities analysts, investors and other interested parties frequently use non-IFRS measures, including industry metrics, in the evaluation of companies in our industry. Management also uses non-IFRS measures and industry metrics in order to facilitate operating performance comparisons from period to period, the preparation of annual operating budgets and forecasts and to determine components of executive compensation. These measures have been applied consistently for all periods presented in this presentation.

Total Wagers

Total Wagers is calculated as the total amount of money bet by customers in respect of bets that are open at period end. Total Wagers does not include free bets or other promotional incentives, nor money bet by customers in respect of bets that are open at period end. Total Wagers is used to provide investors with supplemental measures of our operating performance and thus highlight trends in our business that may not otherwise be apparent when relying solely on IFRS measures.

Gross Gaming Revenue

Gross Gaming Revenue is calculated as dollar amounts bet by customers less the dollar amounts paid out to the customers in respect of such bets which have settled in the applicable period.

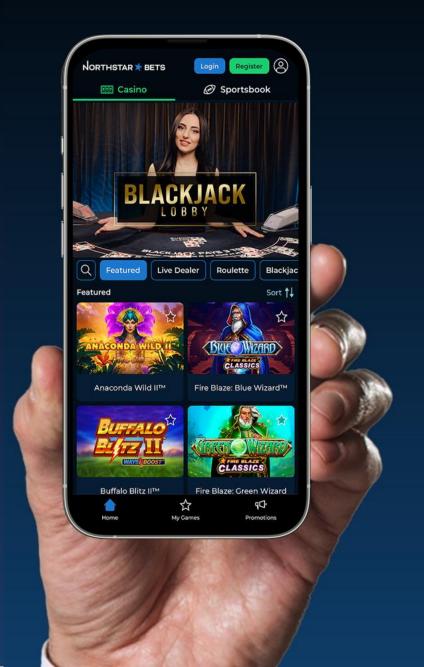
A reconciliation of historical non-IFRS financial measures to the most directly comparable IFRS measures is available on the Company's website. Additional information on non-IFRS financial measures may be found in the Company's earnings news releases or in additional information on the Company's website or www.sedarplus.ca.

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Unless otherwise specified, all dollar amounts in this presentation are expressed in Canadian dollars.

SPEARHEADING THE INTERSECTION OF IGAMING AND MEDIA



INVESTMENT HIGHLIGHTS





- ~C\$8.5B Canadian TAM exposed to NorthStar brand, with Ontario's 01 regulated market launched in April 2022 and branch launch of NorthStarBets.com in November 2023*
- 02 Industry leading 3rd party gaming content
- Cornerstone investment by Playtech PLC 03
- **Experienced management team with local knowledge and insights** targeting the Canadian audience
- Attractive payback rates on acquired players**
- Variable cost model fully aligning incentives amongst vendors and **NorthStar**

^{*}NorthStarBets.com is owned and operated by the Conseil des Abénakis de Wôlinak and is licensed by the Kahnawake Gaming Commission, license number 00930. The trademark NORTHSTARBETS is used under license

TAM Stands for Total Addressable Market

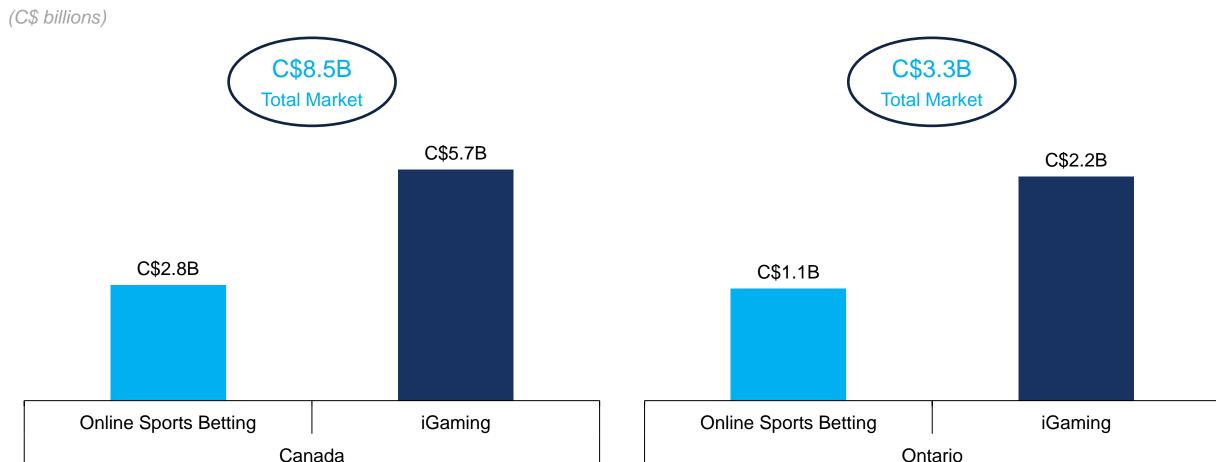
^{**}Based on comparison of NorthStar's average Customer Acquisition Cost ("CAC") per player / monthly average Gross Gaming Revenue ("GGR") per player versus two industry competitors. 1 Represents a Non-IFRS financial measure. See "Non-IFRS Financial Measures" above for more information

CANADA IS A POTENTIAL C\$8.5B ONLINE GAMING MARKET



Regulated Ontario Market ~C\$660M Q323, On Track to Reach C\$2.6B for FY24*

Projected Canada and Ontario Online Sports Betting and iGaming** Market Size (2026E)



Note: Canada estimates calculated internally based on extrapolating Ontario estimates to the entire country based on population

^{*}Source: PwC - Global Centre of Excellence for Betting & Gaming Lessons from Int'l Markets June 2022, Regulated Ontario Market Source: iGO Q3 2023 report

^{**}iGaming encompasses online casino games and other online non-sports betting wagers

NORTHSTAR MANAGEMENT TEAM





Michael Moskowitz
CEO & Chairman

 Brings 25+ years in the electronics industry and was previously the Chairman and CEO of Panasonic North America

Panasonic

((SiriusXM))

SONY

palm



Maureen Rydzik
VP IT and Vendor Management

 Maureen has over 20 years of IT, program management and transformation leadership experience obtained at leading Canadian media, telecommunications, and IT services companies.







Chin Dhushenthen Interim CFO

 Chin has held numerous executive positions across a wide variety of functions including finance, risk management, and technology

HYDROGIENICS





Dante Anderson VP Marketing

 Dante has 15 years of strategic marketing experience including 9 years of regulated gaming industry experience with Ontario Lottery and Gaming





Corey Goodman
CDO and General Counsel

 Corey has held a variety of senior executive roles in both a legal and corporate development capacity for nearly 20 years







Gil Steinfeld Strategic Advisor

- For 20 years Gil has been an iGaming Consultant for Virtual Commerce Solutions
- Former Territory Manager for bwin, a subsidiary of Entain and general manager of Gamesys





BOARD OF DIRECTORS





Barry Shafran, CPA Lead Director, Audit Chair

Barry was the founder and CEO of Chesswood group from 2006 until 2020



PAWNEE





Dean MacDonald Director*

In 2007, Dean was selected as CEO of the Year by Birch Hill Capital Partners and has held Chairman/CEO roles at ClearStream Energy, Tuckamore Capital and Persona





Brian Cooper Director

Brian founded S&E Sponsorship group, eventually selling to Dentsu Aegis Network (MKTG) where he is the current Chairman



MLSE







Alex Latner Director

Alex is currently General Counsel to Playtech PLC







Chris McGinnis, CPA, CFA **Director**

Chris is currently the CFO of Playtech PLC







Sylvia Prentice Director

Sylvia is currently the President of MacKinnon Calderwood Advertising where she has held various roles over a 22+ year career with the company





Vic Bertrand Director

Vic previously held titles of Director, Chief Innovation Officer, and COO at MEGA Brands where he worked for 28 years









Chris Hodgson Director

Chris is a former MLA where he held numerous ministerial posts and was Chairman of Management Board of the Cabinet







NORTHSTAR GAMING ENGINE



Proprietary Technology Stack, Combines Joint Ventures With Leading Global Players In Playtech And Kambi

The NorthStar you see



iGAMING & MANAGED SERVICE PLATFORM

playtech

: DigitalBeat

SPORTSBETTING PLATFORM Kambi

The NorthStar you don't see

BETTING LINES / GAMING CONTENT Sportradar







DIGITAL MARKETING / CONTENT & DATA SCIENCE

optimave







FRAUD PREVENTION & PAYMENTS SOLUTIONS



O dotdigital



REGULATORY COMPLIANCE





DIFFERENTIATED PRODUCT AND BUSINESS MODEL

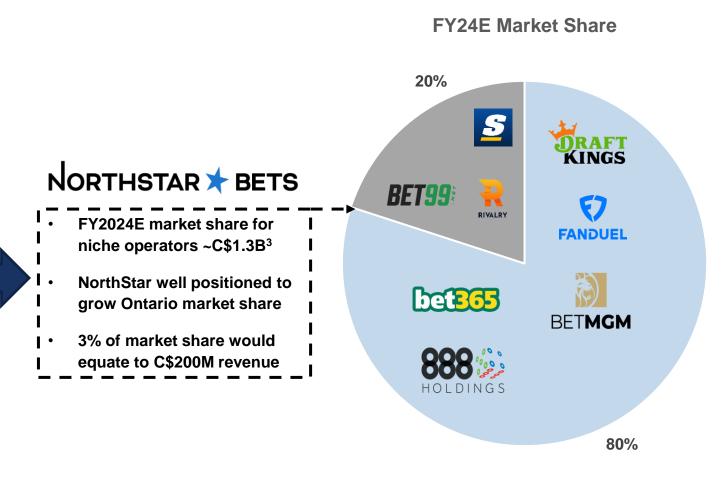


By 2024 the Canadian market is estimated to reach C\$6.7B in GGR¹

NorthStar Brand is Well Positioned to **Compete in Ontario and Beyond**

NorthStar Competitive Advantage:

Top-tier tech partners empower NorthStar to focus on player acquisition and retention



■ Top 5 Operators ² ■ Niche Operators

PwC Global Centre of Excellence for Betting & Gaming June 2022 2. Cormark Securities Gaming Industry Trends Oct 2022

COMPETITIVE PAYBACK RATIO





^{1.} NorthStar TTM as of March 31, 2024 CAC per player/ monthly average GGR player. *Represents a Non-IFRS financial measure. See "Non-IFRS Financial Measures" above for more information.

^{2.} Competitors both publicly listed companies with a market cap >C\$\$250 million, payback ratio calculated internally based on trailing three quarters of publicly available information as of December 31, 2023

NORTHSTAR SPORTS INSIGHTS





Mike Cormack Head of Content

- Mike has two decades of experience in Canadian sports media, holding a variety of editorial leadership roles
- His strengths are developing and leading successful multiplatform content teams and strategies
- He was previously Managing Editor of The Athletic, Toronto and Managing Editor of sportsnet.ca







Chris Toman Managing Editor

- Chris has a wealth of experience creating content for the sports media environment
- Most recently Chris provided leadership to a team of publishing editors at Sportsbook Review
- Prior to that he was a
 Publishing Editor at Covers
 and Sports Editor with Vice
 Canada where he executed
 and launched their creative
 vision







Staff Writers:
Jordan Horrobin
Stephen Psihiogos
Avery Perri

 A talented and diverse group of sports journalists with experience producing premium betting content across a variety of sports









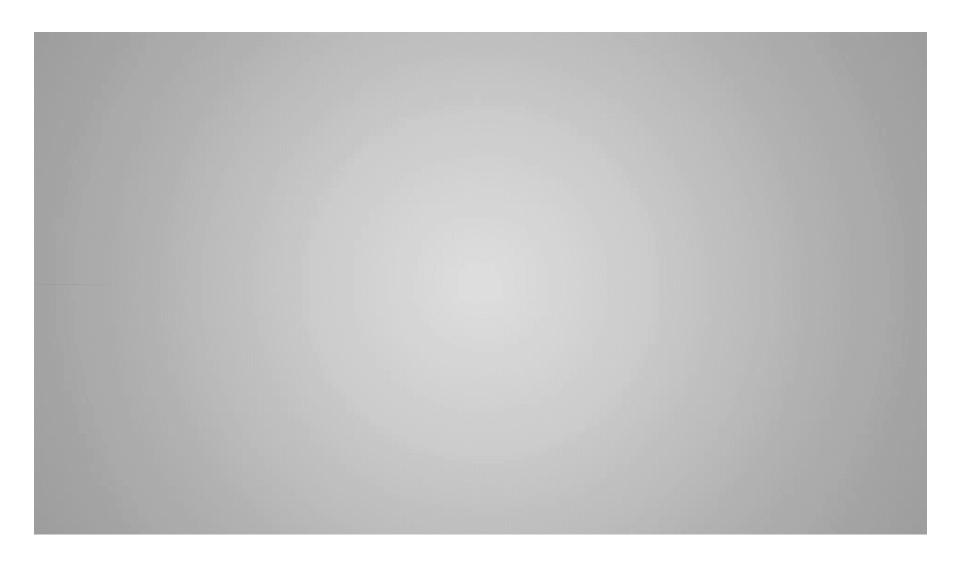
Why Content?

Consumers of NorthStar's in-house sports content translate to higher player values when compared to NorthStar average customer:1

- Higher average deposit
- Higher online casino turnover
- Higher total GGR
- Higher sports betting turnover

NORTHSTAR CUSTOMER JOURNEY

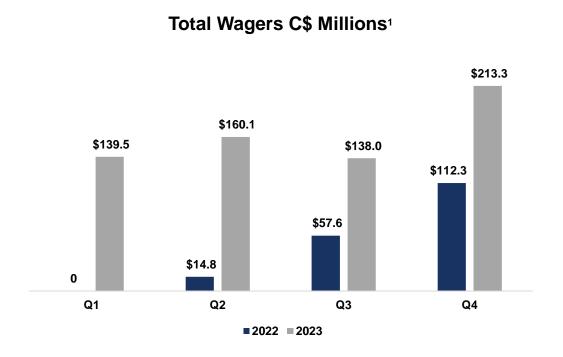


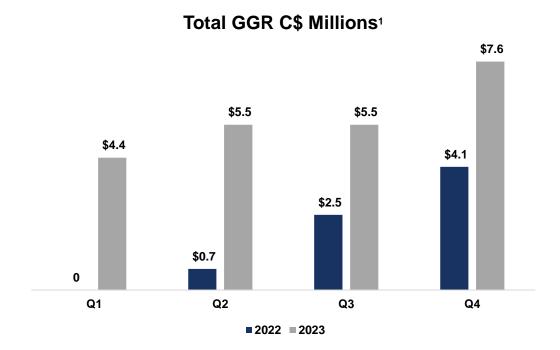


NORTHSTAR'S KEY PERFORMANCE INDICATORS*



Q4 Continued NorthStar's Strong Growth





^{*} NorthStar Commenced Operations Q2 2022.

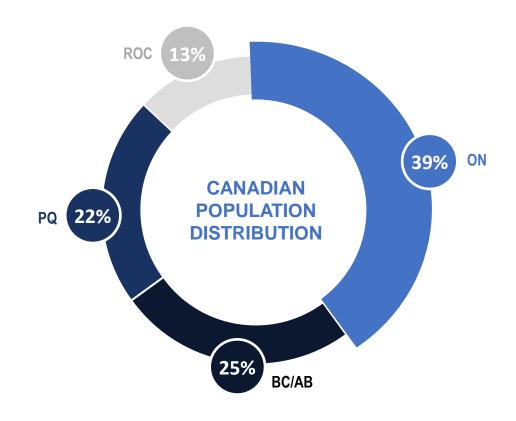
¹ Represents a Non-IFRS financial measure. See "Non-IFRS Financial Measures" above for more information.

Rest of Canada Expansion ("RoC")



Provides a Clear Catalyst for Growth

- Total addressable Canadian market, excluding Ontario estimated at ~ C\$5.2B¹ at maturity
- Head start on future provincial regulation. Build database and brand in advance of regulation
- Operational benefits of expansion:
 - High operating leverage by utilizing existing people/ assets to expand reach
 - Commercial support from Playtech to expand geographically under contract extension
- Demand Creation Leverage
- Currently ~33% of Canadian traffic to betting hub/Torstar originates outside of Ontario
- Ability to monetize current spill of multi-media campaigns



Ontario only accounts for 39% of the Canadian population

NORTHSTAR LICENSING



NORTHSTAR ★ BETS

ENTITY

Canadian entity with a Canadian physical presence

REGULATOR



Alcohol and Gaming Commission of Ontario

AVAILABILITY

Customers located in Ontario

ENTITY

NorthStar is a managed services provider to northstarbets.com, an iGaming site owned and operated by the Conseil des

Abénakis de Wôlinak

REGULATOR



Kahnawake Gaming Commission

AVAILABILITY

Customers located in Canada excluding Ontario



NORTHSTAR ★ BETS

.COM

KEY MILESTONES



COMPLETE

December 2022

Final Phase Strategic Investment

Playtech plc, a leading B2B platform provider invested \$12.25M into the Company by way of a convertible debenture. Playtech's investment further deepens the partnership with NorthStar, expands contract geography to include all of Canada and provides NorthStar with sector expertise

COMPLETE

May 2023

Slapshot Media Acquisition

NorthStar acquired Slapshot Media Inc. ("Slapshot"), a marketing and managed services provider to Spreads.ca, an iGaming site owned and operated by the Abenaki Council of Wolinak. Acquisition of Slapshot has allowed NorthStar to expands its brand outside Ontario and across the rest of Canada

COMPLETE

November 2023*

Launched ".com" in Rest Of Canada

Spreads.ca rebranded into Northstarbets.com during the busy Q4 sports season, opening the Canadian market to the NorthStar brand

FY2024 Goals

Margin Expansion

- · Continue to scale revenues through market expansion with existing and new partnerships
- Keep expenses low
- · Optimize marketing efficiency

COMPLETE

March 2023

IPO and Business Expansion

NorthStar successfully listed on the TSX-V exchange March 2023

COMPLETE

October 2023

Playtech 2nd Strategic Investment

Playtech plc, has invested an additional \$10.0M into NorthStar to continue to advance the Company's brand growth across Canada and expand the Company's Ontario market share. NorthStar plans to continue to leverage Playtech's strategic advice, specifically regarding online operations, managed services and market expansion

1H 2024 Targets

Expanded Product Offering

- New Games
- **Branded Tables**
- Insights 2.0
- iBingo
- Enhanced User Experience

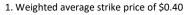
CAPITALIZATION



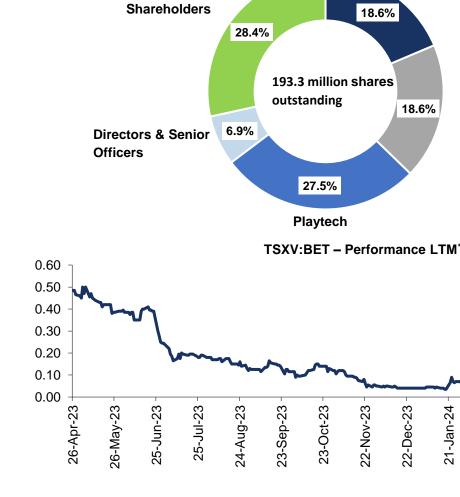
Rivett & Related

Entities

(\$ millions, except per share amounts)	C\$
Spot Share Price	\$0.075
Basic Shares Outstanding RSU's	193.3 12.1
Options ¹ Warrants ²	12.5 53.7
Fully Diluted Shares Outstanding	271.6
Market Capitalization	\$14.5
Add: Preferred Shares Add: Convertible Debenture ³ Less: Cash	\$6.5 \$3.9 (\$3.9)
Total Enterprise Value	\$21.0



^{2.} Weighted average strike price of \$0.61



Other

21-Mar-24

20-Feb-24

21-Jan-24

Bitove & Torstar

Entities.4

^{3.} Debentures convertible at \$0.20, 8% interest paid-in-kind

^{4.} Torstar controlled by Jordan Bitove

^{*} Source: Capital IQ April 26, 2024